

# ESG Investing: How to Optimize Impact?

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# Motivation

- How to reduce negative externalities generated by corporations?
- Traditional economic prescription: (Pigouvian) Taxes
- However, limited real world results due to :
  - Free-riding among countries (ex. greenhouse gas emission),
  - Political short-termism,
  - Lobbying frictions
  - Protests etc.
- This paper : Using the **financing channel** to curb firms's behavior.

# ESG finance

- Rise of “ESG finance” (“Sustainable Investment”)
  - Broadly defined: “ investment approach that considers environmental, social and governance (ESG) factors in portfolio selection and management.”

**Table 2: Proportion of SRI Relative to Total Managed Assets**

Region	2014	2016
Europe	58.8%	52.6%
United States	17.9%	21.6%
Canada	31.3%	37.8%
Australia/New Zealand	16.6%	50.6%
Asia	0.8%	0.8%
Japan		3.4%
Global	30.2%	26.3%

Source: Global Sustainable International Alliance

# Research question:

**Can responsible fund investing have a real impact in reducing externalities?**

**If yes how?**

# This paper approach and roadmap for this talk

General equilibrium analysis to dissect the problem and analyze the optimal strategy of a ESG fund willing to maximize social welfare.'

## Roadmap

- 1 General economic intuition
- 2 Formal model

# Building block 1: Production, externality, and inefficiency

- The more firms pollute, the more they produce, the more people consume.
- Individuals enjoy consumption but suffer from industries' aggregate pollutions.
- Because individuals are atomistic, they do not internalize the effect of their investment, entrepreneurial and consumption choices.



**Laissez faire leads to a level of pollution that is superior to its social optimum level.**

## Building block 2: capital market

- 1 Atomistic investors delegate investment decisions to intermediaries:
  - Standard funds: care only about financial returns
  - ESGF: Maximizes social welfare
- 2 Funds allocate their capital under management to entrepreneurs in a matching market with frictions.

## Building block 3: entrepreneurs

Each (atomistic) entrepreneur chooses:

- 1 In which industry to operate.
- 2 The level of pollution of her firm (lower pollution leads to lower productivity)
- 3 Search for capital to finance her firm.



# How can ESGF have an impact on firms actual pollution?

- 1 Raise capital from investors:

For this the ESGF needs to generate (at least) the same return as other funds.

- 2 Provide capital only to entrepreneurs who commit to curb their firms' pollution.

# Why would entrepreneurs comply to low pollution?

- A firm with low level of pollution has low production and hence low profits.

HOWEVER...

- By not complying with ESG standards, entrepreneurs run the risk of not being financed shall they be matched with the ESG capital provider.
- The stronger this risk, the lower the pollution cap that entrepreneur will comply with in order to avoid this risk.

# What determines the impact ESGF can have in a given industry?

The grip of ESGF on entrepreneurs in a given sector increases with

- The fraction of the sector's capital that is under ESGF control.
- The level of frictions in the capital market
  - ESGF capital alleviate these frictions, but only to complying firms.
  - Absent matching friction, non-complying firms can directly be matched with non-ESG capital.

# ESG optimal policy

## Step 1 social optimum

**Could the ESG perfectly control industries emissions, what levels would it choose?**

Social optimum level of emission in a given industry

- Decreases in consumer's disutility that industry pollution generates.
- Increases in
  - Utility elasticity from consumption of that industry good.
  - Marginal productivity of emission in producing the good.

# ESG optimal policy

## Step 2: Where ESG capital has most grip?

The same amount of fund will have more impact in sectors where

- Capital market friction is higher
- Small sectors (“big fish in small pound” effect)

# ESG optimal policy

## Step 3: Resulting tradeoffs

ESGF's portfolio choice has a direct link with the pollution reduction that the ESGF can induce across industries.

- 1 More portfolio weight in a given sector decreases this sector's pollution but increases pollution in all other sectors.
- 2 Invest where pollution needs to be reduced the most vs invest where entrepreneurs are the most sensitive to capital incentives.

# ESG optimal policy

## Step 4: indirect incentives and supply chain

How to reduce a sector  $i$  pollution without investing ESGF capital into it?

- 1 Invest into the industry that is downstream to  $i$
- 2 Require the ESGF financed firms to purchase from low emission firms of industry  $i$ .

Industry  $i$  endogenously split into

- Low pollution firms selling to the downstream industry at high price.
- High pollution firms selling to consumers at low price.

**Particularly effective to affect emission of sectors where capital market is frictionless**

# Our Preliminary findings

- 1 Absent financial frictions, the ESGF has not impact.
- 2 Industry tilts alone have no impact. (ex. invest in already clean industries)
- 3 Impact requires to commit financing only firms compliant with explicit pollution limit below laissez-faire levels.
- 4 ESGF impact on a given industry increases with
  - Amount of ESG capital invested in the industry
  - Financial frictions in that industry
- 5 Supply-chain network can be used to amplify impact
  - Imposing standards on suppliers (i.e. indirect emissions of a firm)
- 6 Portfolio environmental footprint is not a good measure of impact.



# The economy

- Two goods, both used for consumption and production.
- Individual utility: depends on consumption ( $c_i$ ) and aggregate pollution ( $E_i$ ) in each industry:

$$u(c_1, c_2, E_1, E_2) = \frac{c_1^{\gamma_1} c_2^{\gamma_2}}{(1 + E_1)^{\delta_1} (1 + E_2)^{\delta_2}}$$

- Mass 1 of atomistic entrepreneurs: each can run 1 firm.
- Production requires 1 unit of capital:

$$y_i = e_{i,f}^{\beta_i} x_{ij}^{\alpha_{ij}}$$

- $x_{ij} > 0$  is other sector's good quantity (hence we can consider supplier network),
- $e_{i,f} \in [0, 1]$  is pollution of individual firm  $f$  in sector  $i$ .
- $E_i \int_0^{K_i} e_{i,f} df \in [0, 1]$  is the aggregate pollution in sector  $i$ .
- $K_i \in (0, 1)$  is the equilibrium size of sector  $i$

# Capitalist and entrepreneurs

- Mass 1 of atomistic (selfish) capitalists each endowed with 1 unit of capital,
- Delegate portfolio choice to competitive intermediaries:
  - 1 “Regular” funds (maximize returns).
  - 2 An ESG fund willing to maximize social welfare under constraint that returns are competitive,
- If funds have same return, then  $s$  (exogenous) capitalists invest ESG.
- Mass 1 of atomistic (selfish) entrepreneurs each endowed with the ability to run one firm but requiring 1 unit of capital.

# Timing

- 1 Each capitalist chooses between investing via the ESG fund or the non-ESG,
- 2 ESGF announces:
  - Industry weights  $(\omega_1, \omega_2)$  of its portfolio
  - Emission limits  $(\hat{e}_1, \hat{e}_2)$  for firms to be eligible to receive ESG capital.
- 3 Entrepreneurs choose industry and firm's emission level.
- 4 Capital and entrepreneurs are matched
- 5 Production occurs and firms profits are shared between entrepreneurs and capitalists,  $(\lambda, 1 - \lambda)$
- 6 All individuals spend their revenue to consume.

# Capital market : Timing of Matching

- 1 Given ESGF emission cap policy  $(\hat{e}_1, \hat{e}_2) \in [0, 1] \times [0, 1]$  and the fraction of each industry capital controlled by the ESGF  $(s_1, s_2)$
- 2 Each entrepreneur chooses sector  $i \in \{1, 2\}$  and emission  $e_f \in [0, 1]$ , and then seeks capital
  - Entrepreneur complies if  $e_f \leq \hat{e}_i$ .
  - Entrepreneur does not complies if  $e_f > \hat{e}_i$ .
- 3 **Capital matching friction:**
  - Complying entrepreneur can be financed with ESG and non-ESG capital.  $\Rightarrow$  financed with probability 1
  - non-complying entrepreneurs cannot be financed with ESG capital.  $\Rightarrow$  financed with probability

$$\left( \frac{1 - s_i}{1 - \eta_i s_i} \right)$$

$\eta_i \in [0, 1]$  measures sector  $i$ 's capital matching efficiency (perfect market  $\eta = 1$ )

- 4 non-compliant has lower probability to be matched, especially so when  $s_i$  is large,  $\eta_i$  is small

# Equilibrium Definition

**Definition:** An equilibrium is a set of good prices mutual fund returns, such that

- all individuals maximize utility, taking the prices, the aggregate emissions and the ESG policy as given;
- prices are such that the markets for goods and for capital clear;
- the ESGF chooses its portfolio and emission caps to maximize agents' utility taking into account how its choice impacts the whole economy.

The equilibrium is said to be **symmetric** if all firms in the same industry choose the same emission level.

# Necessary condition for a symmetric equilibrium

## Proposition

Take a symmetric equilibrium. Let  $e_i$  be the emission of a typical in industry  $i$  firm. Then

### 1 Irrelevance of ESGF for the equilibrium in the financial market

- The capitalization of industry  $i$  is  $K_i = \frac{\gamma_i + \alpha_{ji}\gamma_j}{1 - \alpha_{ij}\alpha_{ji}}(1 - \alpha_{ij})$ .
- All firms are financed and realizes the same profits  $\pi_i = 1$ .
- Individual revenues are  $1 - \lambda$  for a capitalist and  $\lambda$  for an entrepreneur.
- All funds provide the same return on capital  $r = 1 - \lambda$ .

### 2 Social welfare

- Individual utility is proportional to

$$U(e_1, e_2) := \frac{e_1^{\beta_1 Z_1} e_2^{\beta_2 Z_2}}{(1 + K_1 e_1)^{\delta_1} (1 + K_2 e_2)^{\delta_2}} \quad (1)$$

# laissez faire vs social optimum

- Laissez faire :  $U(1, 1)$
- First best social optimum

$$\max_{(e_1, e_2) \in [0, 1]^2} U(e_1, e_2)$$

gives

$$e_i^* = \min \left\{ \frac{\beta_i}{\delta_i(1 - \alpha_{ij}) - \beta_i K_i}, 1 \right\}$$

**Priority intervention industry** :=  $\arg \min_{i=1,2} e_i^*$ , i.e. the industry where emission need to be reduced the most in order to maximize social welfare

# ESGF maximisation problem

Total capital managed by the ESGF =  $s$

The ESGF chooses its portfolio and the eligibility policy  $(\hat{e}_1, \hat{e}_2)$  solves

$$\max_{\hat{e}_1, \hat{e}_2} U(\hat{e}_1, \hat{e}_2)$$

Subject to

- Impact constraint:

$$\hat{e}_i \geq \left( \frac{1 - s_i}{1 - \eta_i s_i} \right)^{\frac{1 - \alpha_{ij}}{\beta_i}}$$

- Portfolio constraint:

$$s_1 K_1 + s_2 K_2 \leq s$$

where  $s_i$  is the fraction of industry  $i$  capital  $K_i$  under ESGF control



# ESGF strategy

There are  $\underline{K} < \bar{K} < 1$ , such that

$s \geq \bar{K}$ : Large ESGF invests in both industries and reduces each industry emission to first best social optimum

$$(e_1, e_2) = (e_1^*, e_2^*)$$

$\underline{K} < s < \bar{K}$ : Medium size ESGF invests in both industries; reduces emission but not to first best:

$$(e_1^*, e_2^*) < (e_1, e_2) < (1, 1)$$

$s < \underline{K}$ : Small size ESGF focuses its capital on one industry and reduces only this industry 's emission:

$$e_i^* < e_i < 1, e_j = 1$$

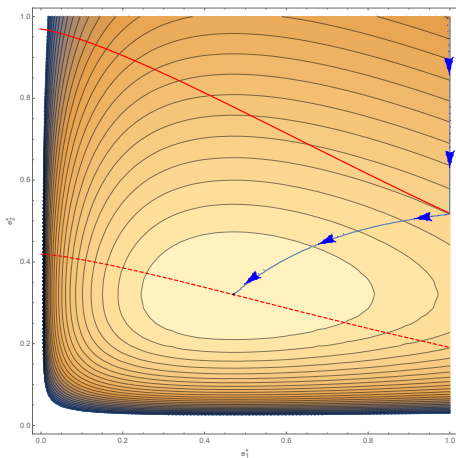
# Specialization of small ESGF

Small ESGF invests in one sector only:

$$i_0 = \operatorname{argmax}_{i \in \{1,2\}} \underbrace{\left( \frac{1 - e_i^*}{e_i^*} \right)}_{\text{economic efficiency}} \underbrace{\left( \underbrace{(1 - \eta_i)}_{\text{Fin. friction}} \underbrace{\left( \frac{1}{1 + K_i} \right)}_{\text{Size effect}} \right)}_{\text{Grip on entrepreneur}}$$

Sector prioritization takes 3 things into consideration

- ① What is economically efficient
- ② Where is financial friction higher
- ③ What sector is small enough (“big fish in small pond” effect)



**Figure:** ESGF's optimum in the plane  $(e_1, e_2)$ . The continuous red curve indicates the minimum levels of  $(e_1, e_2)$  that can be achieved when  $s = \underline{K}$ . The dashed red curve indicates the minimum levels of  $(e_1, e_2)$  that can be achieved when  $s = \overline{K}$ . The blue line indicates the constraint optimum level of emission for the different  $s \in [0, 1]$  where arrows move from  $s = 0$  toward  $s \geq \overline{K}$ .

# Direct and indirect emission

## Definition

- A firm's **direct emissions** are those that enter as a direct input in the firm production process,

$$y_i = e_f^{\beta_i} x_{ij}^{\alpha_{ij}}$$

- A firm's indirect emission are the direct emissions of the firm's suppliers.

# Creating clean supply chains

## Proposition

Suppose ESGF only invests in industry  $i$ , requiring compliant firms to reduce their direct and indirect emissions to  $\hat{e}_i$  and  $\hat{e}_{U_i}$ , respectively, with:

$$e_i^{\beta_i} \hat{e}_{U_i}^{\beta_j \alpha_{ij}} \geq \left( \max \left\{ 0, \frac{K_i - s}{K_i - \eta_i s} \right\} \right)^{1 - \alpha_{ij}} \quad (2)$$

Then, in equilibrium

- 1 In industry  $i$  all firms comply
- 2 Industry  $j$  is split into a mass of size  $K_j \theta_j$  of high-emission firms with  $e_j = 1$ , and a mass of size  $K_j(1 - \theta_j)$  of low-emission firms with  $e_j = \hat{e}_{U_i}$ , where  $\theta_j := \frac{\gamma_j(1 - a_{12} a_{21})}{\gamma_j + a_{ij} \gamma_i} \in (0, 1)$ .
- 3 Per firm average emissions  $e_i = \hat{e}_i$  and  $e_j = \theta_j + (1 - \theta_j) \hat{e}_{U_i}$ .
- 4 Social welfare is proportional to

$$U_i(e_i, e_j) := \frac{e_i^{\beta_i Z_i}}{(1 + \hat{e}_i K_i)^{\delta_1}} \frac{\left( \frac{e_j - \theta_j}{1 - \theta_j} \right)^{\beta_j \alpha_{ij} Z_j}}{(1 + e_j K_j)^{\delta_2}} \quad (3)$$

# Clean supply chain and dedicated markets

**If ESGF fund only go to industry  $i$ , why should an industry  $j$  entrepreneur be willing to reduce its emission?**

## Corollary

*Suppose ESG only invests in industry  $i$ , requiring compliant firms to reduce their direct and indirect emissions to  $\hat{e}_i$  and  $\hat{e}_{Uj}$ , respectively, with:*

$$e_i^{\beta_i} \hat{e}_{Uj}^{\beta_j \alpha_{ij}} \geq \left( \max \left\{ 0, \frac{K_i - s}{K_i - \eta_i s} \right\} \right)^{1 - \alpha_{ij}} \quad (4)$$

*Then, in equilibrium*

- *Good  $j$  equilibrium prices satisfy  $p_j(1) < p_j(\hat{e}_{Uj})$ .*
- *Consumers buy good  $j$  exclusively from high emission firms, whereas industry  $i$  firms buy input  $j$  exclusively from low emission firms.*

# Direct vs indirect incentives

To maximize impact:

- A small enough ESGF should
  - invest all its capital in the industry with the highest capital market friction:  $\hat{i} = \operatorname{argmin}_{i=1,2} \{\eta_i\}$
  - Put an emission cap only on the emission of the priority intervention industry:  $i^* \operatorname{argmin}_{i=1,2} e_i^*$
  - The emission cap on  $i^*$  are
    - direct emission cap if  $\hat{i} = i^*$ ,
    - indirect emission cap if  $\hat{i} \neq i^*$
- A medium size ESGF should focus its capital on a sector  $i$  and impose direct and indirect emission caps, whenever
  - $\eta_i \ll \eta_j$ , i.e. capital market friction in  $i$  is substantially stronger than in  $j$ ,  
or
  - $\alpha_{ij} - \gamma_j$  is larger, i.e., consumers derive utility mostly from good  $i$ , and good  $j$  is crucial for production of good  $i$ .
- A large enough ESGF can achieve social optimum with direct emission caps.

# Summary

## Can ESG reduce negative corporate externalities?

Yes provided that

- 1 there are some frictions in the capital market
- 2 ESGF finances firms that comply with production standards “greener” than laissez-faire .

## How to maximize ESGF impact?

- 1 Small ESG fund should focus intervention on one sector
- 2 Sectors in which ESGF should invest are those in which emissions are the most damaging and/or those where there are capital market frictions



# Practical and Policy implications

- 1 If concerned about impact, ESG investors should prioritize sectors of intervention,
- 2 Focus on segments where markets less efficient (private equity, primary offerings, small caps)
- 3 Optimizing carbon footprint does not maximize impact
- 4 Leverage supply chain to amplify impact
- 5 Importance of reliable firm-level info on direct and indirect emissions (regulation)

## Next steps

- Solve with  $n$  sectors (formalize role of centrality in supplier network)
- Heterogenous firms (unobservable idiosyncratic cost to adapt)
- Calibration; Relax Cobb-Douglass assumption
- Dynamics (incentives on changes rather than levels)
- Coordination between investors

# Related literature

- **Theories of moral investors:**
  - Heinkel et al. (2001) , Morgan and Tumlinson (2019) , Chowdhry et al. (2014), Oehmke and Opp (2019), Gollier and Pouget (2019) , Bénabou and Tirole (2010).
- **Empirics : propagation of ESG standards along the supply chain network.**
  - Dai et al. (2019) and Schiller (2018)
- **Empirics of moral investors (size, flows, preferences)**
  - Krueger et al. (2018), Hartzmark and Sussman (2018), Riedl and Smeets (2017) , Barber et al. (2018).
- **Ambiguous performance of virtuous firms**
  - Hong and Kacperczyk (2009) ,El Ghouli et al. (2011) , Bolton and Kacperczyk (2019), Zerbib (2019) and Baker et al. (2018) find that “virtuous firms” have lower returns.
  - However, Edmans (2011) , Derwall et al. (2005), Gibson and Krueger (2018) , Henke (2016) Andersson et al. (2016) report over-performance of virtuous portfolios